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Vanguard

1 October: Pre-conference activities

From 11:00 on 1 October 2025 **Ashford Manor Golf Club**

2 October: Day 1

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09:	30	-1	0	RΊ	Ŀ

Stream 1 Stream 2

Breakfast meeting: Neurodiversity in financial planning

Tom Kenny CFP™ Chartered MCSI, boosst

This session explores the lived experience of a neurodiverse planner and provides practical insights to support both personal success and the success of others within the planning industry. It will also highlight experiences of working with neurodiverse clients, offering strategies for overcoming both real and perceived barriers to foster strong, longlasting client relationships.

10:00 Registration & networking

10:25 Welcome address

Tracy Vegro OBE, CEO, CISI

Make good organisations brilliant and take customer service to another level

Michael Heppell, Writer, Speaker and Customer Service Expert

Michael Heppell is set to inspire financial professionals to elevate their service standards and foster deeper client relationships. Drawing from his extensive experience as a motivational speaker and author, Heppell emphasizes the transformative power of trust, simplicity, and emotional connection in customer service.

11:35 - 12:15

10:30 - 11:30

Stream 1

Structuring your financial planning meetinas

Warren Shute CFP™ Chartered FCSI (Financial Planning), Lexington Wealth

This session offers a behind-the-scenes look at how a successful financial planner structures their week and client meetings. It will demonstrate how a sole practitioner can generate over £1 million in revenue by delivering a true financial planning service, leveraging comprehensive cashflow modelling while working just four days a week for 40 weeks a year.

Stream 2

Breakfast meeting:

Paul Harper MBA ACII DipPFS & Matt Craven, Paul Harper Search

Learn how to create a compelling

LinkedIn profile that reflects your

peers, and increases your visibility

you're looking to grow your client

leader, this session will give you

a powerful professional asset.

expertise, builds trust with clients and

among key decision-makers. Whether

base, attract speaking engagements, or position yourself as a thought

actionable tips to turn your profile into

LinkedIn mastery

Ethics in financial planning

Kevin Moore Chartered FCSI, CISI

An engaging and practical workshop that delves into the complex and often challenging ethical landscape of financial planning.

Ideal for financial planners looking to strengthen their ethical judgment and maintain a clear understanding of evolving regulatory expectations, the workshop also contributes to continuing professional development (CPD) and reflects the CISI's commitment to the highest standards of integrity and professionalism.

Stream 3

How to recruit graduates and interns and make it a productive

Lien Luu CFP™ Chartered FCSI (Financial Planning), Associate Professor in Finance & Curriculum Lead in Finance at Coventry University

Sarah Elson CFP™ APP Chartered FCSI (Financial Planning), Berry and Oak

This panel will explore diverse insights drawn from a range of perspectives — including a small practice, a larger firm, an intern, and a university lecturer. The discussion will focus on effective strategies for recruiting interns and graduates, as well as practical approaches for integrating them successfully into the financial services industry.

12:15 - 13:10

13:15 - 14:00

Stream 1

Will planning beyond the spouse exemption: strategies for modern families

Kurt Lee, Lester Aldridge

Discover key will planning considerations for cohabiting couples who don't qualify for the IHT spouse exemption. It also explores the Inheritance (Provision for Family and Dependants) Act 1975 and its impact on estate planning. Finally, we'll look at how married step-parents can benefit from the spouse exemption to provide protection and tax efficiency. A practical guide to navigating complex family structures with confidence.

Stream 2:

Strategies for exiting mature trusts - best practices and considerations for financial planners

Carol Hawking, Clarke Willmott

As trusts reach maturity, financial planners face a unique set of challenges and opportunities when it comes to structuring an effective exit strategy. This session will provide valuable insights and practical guidance on how to navigate the complexities of exiting mature trusts, ensuring that clients' financial goals and tax considerations are met.

Stream 3:

Facilitating your clients energy for your business success

Louis Vollebregt, CEO, Means in Progress *BV*

In this interactive workshop, you will be introduced to the concept of key drivers behind client behaviors to better support their needs through meaningful conversations and building a strong relationship. Discover initial strategies to become a client energy expert—an essential skill to thrive and adapt in the age of Al technologies.

14:05 - 14:45

Stream 1

Stream 2:

Stream 3:

Ace your annual review

Melissa Kidd, Motem

Annual review meetings are an important opportunity to cement your relationship and hopefully reassure clients that they have enough. But sometimes clients are reluctant to come along.

In this session, we'll look at ways you can reposition this meeting in the client's mind, show your value and help you make the most of the time.

What I've learnt about AI usage in financial planning

Alasdair Walker, CFP™ Chartered FCSI (Financial Planning) Optimum Path Financial Planning

This session will share key insights and lessons from a year of hosting the NextWealth Al Lab—a forum of over 80 firms, from solo advisers to major institutions like Fidelity and Aviva. These firms meet quarterly to exchange ideas, challenges, and innovations related to the development and adoption of Al in financial advice and wealth management.

Transforming Hiring and Development Through Data-Led Insights

Chris Wimshurst & Lee McQueen (Apprentice winner 2008), Phoenix 51

Learn about building a platform that transforms how organisations hire and develop talent. Phoenix51 is a technology business that enables companies to implement a distinct, data-led methodology grounded in competencies, values, and behaviours.

By focusing on individuals strengths, how they think, adapt, and take action, Phoenix51 provides organisations with deep insights into human potential.

14:45 - 15:15 Break and networking

15:15 CFP celebration

15:30 - 16:15 From Instinct to Insight: The AI Powered Advisor

Symon Garfield, Director, Capital Markets AI & Digital Strategy, Microsoft

Al is redefining the role of financial professionals—shifting them from instinct-led decision-makers to insight-driven advisors. In this session, Symon Garfield explores how generative and agentic Al are transforming client engagement, automating judgment-heavy tasks, and enabling more personalized, proactive advice. With real-world examples, he'll show how advisors can harness Al to focus on what matters most and deliver greater value at scale.

16:15 - 17:15 **Building a company**

Keith Butten CFP™ Chartered FCSI (Financial Planning), boosst

In this engaging and interactive session, attendees will have the opportunity to vote on a range of topics for Keith Butten to explore in-depth. Delving into the experiences that have driven success for boosst, offering an 'under the bonnet' insight to what the boosst version of 'great' entails.

This session provides a unique opportunity to gain valuable insights from Keith's career and Financial Planning experience, with practical takeaways that attendees can apply to their own professional practices.

19:00 - 00:00 Awards Gala Dinner

3 October: Day 2

08:45 Registration open

09:00 Opening words

09:10 - 10:10 It's not about you, it's about them

Stream 1

Sara Grillo, Marketing Consultant

This keynote will transform how financial advisors use social media by shifting the focus from transactional tactics to building meaningful, long-term relationships. You'll discover how to create a genuine online community, understand how algorithms impact your reach, and learn effective strategies for posting and messaging that lead to real, lasting connections. It also highlights key pitfalls to avoid and practical techniques to increase your impact both online and offline.

10.15 -11.10

Connected, Compelling and Credible

Lee Warren, Writer, Speaker and Presentation Expert

In today's fast-paced business environment, the ability to communicate with credibility, influence, and impact is essential. This session will provide practical techniques to help you engage more effectively with colleagues and clients, ensuring your message is both memorable and persuasive. Attendees will leave with actionable insights they can immediately apply—delivered in a dynamic and engaging format that makes learning both effective and enjoyable.

Stream 2

Scaling your business: balancing growth and capacity

David Jones and Sarah Stacy, Dimensional

How do leading financial planning firms navigate the complexities of scaling their practices? In this session, Dimensional will explore ideas on how to balance the desire to grow clients, assets and revenue with the inevitable resource constraints and pressures of running a business. Drawing on data from Dimensional's Global Advisor Study, this will be an excellent opportunity to hear how others have mastered the delicate balance of growth and capacity.

Stream 3

Learnings from a vulnerable client case study

Hazel Carter, author, speaker and campaigner

Over the past few years, Hazel has faced significant challenges—first when her husband was diagnosed with motor neurone disease (MND) and later after his passing. The role of financial planning was critical during these difficult times. The support of a financial planner provided essential guidance, offering peace of mind and helping to alleviate some of the burdens of uncertainty. Through this experience, important learnings emerged about working with vulnerable clients. The ability to offer clear, compassionate financial advice during a crisis can make a profound difference in helping individuals regain control and confidence.

11.10-11.30 Refreshments and networking

11:30 - 12:25

Stream 1

Questions you have always wanted to ask the FCA

Chair: Philippa Hann, Paradigm Norton, Panel: Mel Holman, CFP™ Chartered FCSI (Financial Planning), Compliance and Training Solutions & Nick Hulme, Financial Conduct Authority

The audience have the opportunity to submit questions in advance to our expert panel. This interactive discussion offers financial planners a unique opportunity to engage directly with regulators and industry specialists on the issues that matter most.

In this session, pre-submitted questions from attendees will shape the conversation, allowing for a focused and practical dialogue on current regulatory challenges, compliance expectations, and emerging trends within the financial planning landscape. Whether your concerns relate to Consumer Duty, supervision priorities, record-keeping, or evolving compliance standards, this session aims to provide clarity and actionable insight.

Stream 2

The foundation of judgment, relationships and wellbeing

Bill Furlong, Mary Crossan, Corey Crossan Leader Character Associates Inc

The participants will learn the fundamentals of Leader Character and how it can be applied to themselves and their organisations. In the first segment participants will learn what Leader Character is (and is not) and why it matters so much to you, your employees and relationships. Participants will be provided with an overview of the Leader Character Framework making use of short interactive exercises and discussion, practical advice, and approaches to applying Leader Character to their personal and professional life, leading to better performance and well-being.

12:25 - 13:10

Lunch and networking

ream 2	Stream 3	
llocking the power of	Retirement income strategies	
EIS & SEIS - tax planning,	Ben Edwards, Albion Strategic Consulting	
versification and estate anning strategies mel chaired by Andrew Elson CFP™ artered FCSI (Financial Planning), rry & Oak terprise Investment Schemes (EIS) d Seed Enterprise Investment nemes (SEIS) offer a compelling mbination of tax reliefs and restment potential, yet they remain derutilised or misunderstood by any advisers. This expert panel assion will explore how EIS/SEIS can used effectively across a range of anning scenarios: mitigating Income d Capital Gains Tax, accessing siness Relief for estate planning, and roducing alternative investments diversify client portfolios. With intributions from leading providers d practical insights into suitability, ass, and regulatory developments,	Ben Edwards, Albion Strategic Consulting Dealing with the issue of providing a sufficient income to oneself in retirement is a challenge every individual faces. Advisers have to help clients navigate markets using strategies to help clients receive the income they need to meet their spending goals. We would cover the landscape of challenges and sensible ways to overcome them.	
ter designation designation de	Arsification and estate uning strategies I chaired by Andrew Elson CFP™ tered FCSI (Financial Planning), a & Oak Arprise Investment Schemes (EIS) Seed Enterprise Investment mes (SEIS) offer a compelling pination of tax reliefs and atment potential, yet they remain erutilised or misunderstood by a divisers. This expert panel on will explore how EIS/SEIS can seed effectively across a range of ping scenarios: mitigating Income Capital Gains Tax, accessing ness Relief for estate planning, and ducing alternative investments eversify client portfolios. With ributions from leading providers practical insights into suitability,	

14:00 - 14:45 The paradox of advisor consolidation

Abraham Okusanya CFP APP Chartered MCSI, Timeline

Consolidation in the UK adviser market faces unintended consequences. Entrepreneurial advisers break away to form new firms, challenging the growth and efficiency of large consolidators

EIS/SEIS into client strategies.

14:45 - 15:45 Navigating change and uncertainty - what you need to do

Rupal Patel, Ex CIA, CEO, The Global Leadership Lab

Drawing on her background and insights as a former CIA analyst and 2x Founder and CEO, will explore how embracing uncertainty can be a strategic advantage in today's unpredictable business landscape. In this candid session, she'll share practical approaches for navigating effectively with incomplete information, making confident decisions under pressure, and leading through ambiguity—essential skills for navigating today's volatile business environment.

15:45 Closing words

15:55 Conference close